

Department of Public Works

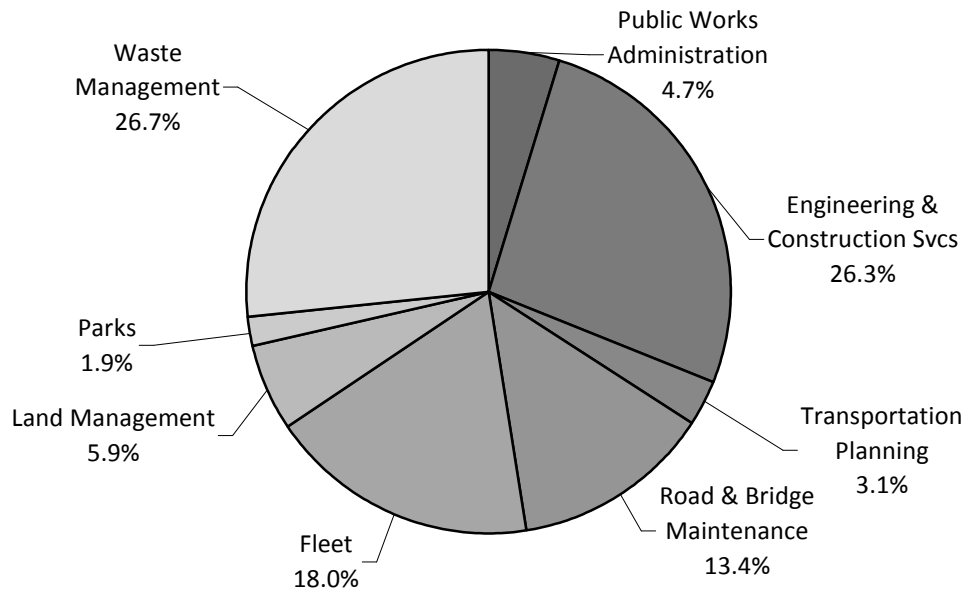
Department Purpose

To maintain and enhance the livability and sustainability of Lane County's natural and built environments by providing safe and cost effective public infrastructure and related services.

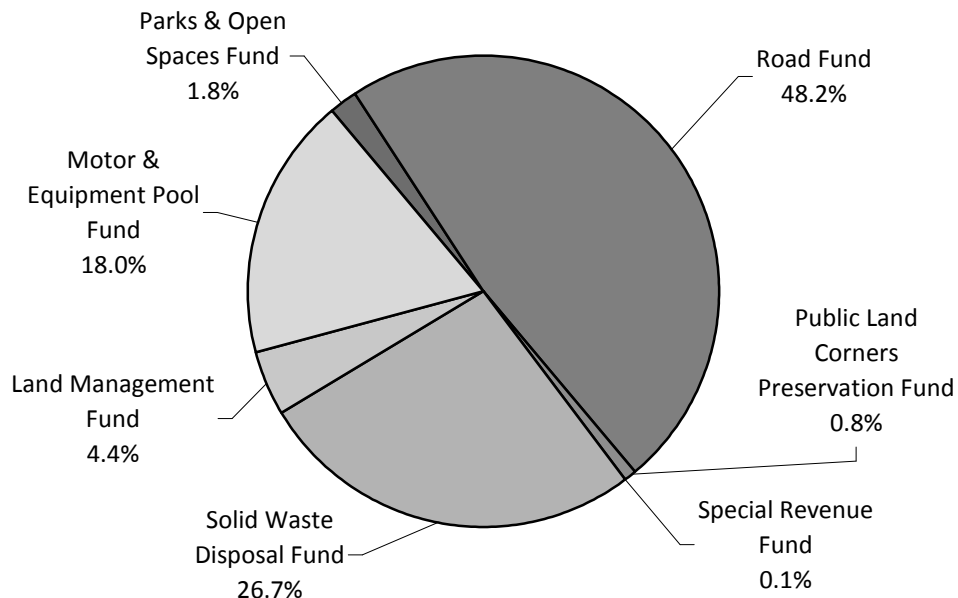
Total Expenditures

\$152,024,858

FY 10-11 Expenditures by Division



FY 10-11 Budget by Fund



Marsha A. Miller, Director
Public Works
682-6910

Public Works

Department Overview

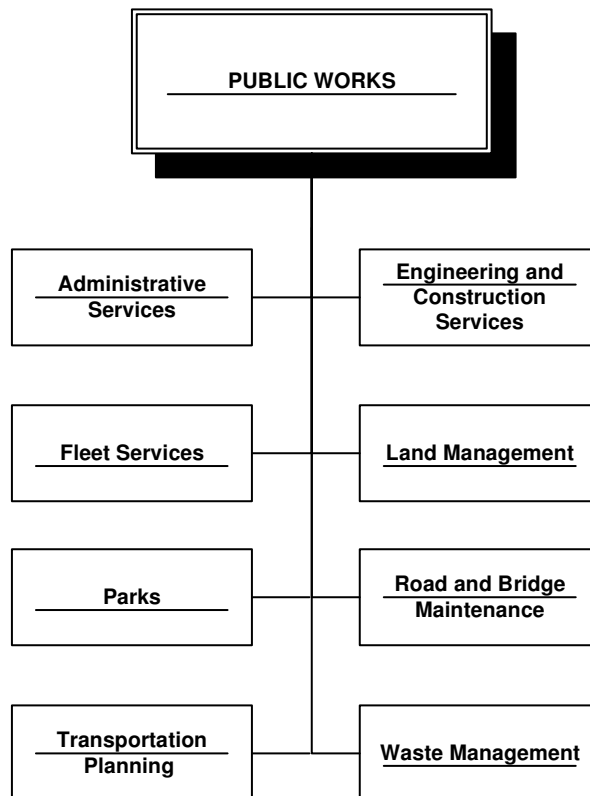
The Public Works Department mission is to maintain and enhance the livability and sustainability of Lane County's natural and built environments by providing safe and cost-effective public infrastructure and related services.

The FY 09-10 Public Works Budget consists of seven different funds and two sub-funds for eight divisions – Administrative Services, Engineering & Construction Services, Fleet Services, Land Management, Parks, Road & Bridge Maintenance, Transportation Planning and Waste Management. The department receives no general fund revenue.

In FY 08-09, the Department's 344 full-time, 157 extra help, and 54 seasonal employees maintained 1,432 miles of roads, 413 bridges, disposed of 260,000 tons of solid waste at Short Mountain Landfill, served 3 million parks visitors, issued 1,843 building permits, provided 417 light and 204 heavy vehicles for use in county operations, and processed 39,879 financial transactions totaling \$106 million.

The Department's values are:

- *Respect* – We treat everyone with respect and dignity.
- *Integrity* – We are credible and reliable, upholding the highest standards of ethical conduct.
- *Collaboration* – We seek opportunities to collaborate internally and externally to achieve our mission.
- *Stewardship* – We are committed to managing our resources in the best long-term interests of Lane County.



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Department Goals & Objectives

- To provide efficient/effective, high quality services at competitive prices.
- To be good stewards of our resources to meet the needs of Lane County's future generations.
- To understand the needs of the public, customers and employees; to have the public, customers and employees understand and value the Department's services.
- To be flexible, strive to anticipate changing conditions and be well positioned to capitalize on opportunities consistent with the Department's mission.
- To understand and consistently apply the mission, goals and core values at all levels of the Department's operations.

Key Accomplishments in FY 09-10

- Negotiated two collective bargaining agreements with Public Works' two largest unions. Completed a comprehensive classification and compensation revision for one of the unions to reflect the impacts of technological and economic change.
- Performed annual pavement preservation work, including control of roadside vegetation, crack sealing, 70 miles of chip seals, 40 miles of overlay preparation and collected 1,800 yards of leaves on nearly 100 miles of urban roads in the Eugene-Springfield area.
- Provided engineering and administrative services to Oregon Department of Transportation for sub-allocated federal funding for three (3) overlay projects through the American Recovery and Reinvestment Act of 2009 (ARRA).
- Implemented new radio system serving Public Works and migrate to the Lane County Regional Shared Radio System, improving safety and productivity.
- Replaced 55 vehicles/pieces of equipment that met established replacement criteria. Disposed of 39 vehicles at annual sale that raised over \$163,000.
- Developed and implemented electronic access control for Delta Complex improving security and access management.
- Conducted first carbon footprint mapping of county fleet assets.
- Completed Transportation Systems Development Charge Study.
- Coordinated a comprehensive training program including human relations, supervisory and technical training. Technical programs for solid waste operations, road maintenance and field engineering staff. Achieve global supervisory and respectful workplace for employees and supervisors.
- Developed and began implementation of a new "County Road" sign effort to highlight the excellent maintenance of County Roads.
- Received award for Best Cartographic Design – 3rd Place in the Map Series or Atlas, at the annual ESRI International Geographic Information Systems Users Conference, for the Ambulance District Addressing & Map Book produced for South Lane Fire and Rescue.
- Completed the final closure construction project on Phase 3 at the Short Mountain Landfill.
- Collected and diverted 264 tons of hazardous waste, 472 tons of electronic waste, 23 miles of mattresses and 62 miles of fluorescent lamps.
- Conducted the fifth annual employee perception survey. The survey has served as a diagnostic tool for identifying issues to aid in improving the workplace climate. The five-year results trend has shown consistent improvement and a high rate of participation; 84% for the current year.
- Completed Phase I of the Armitage Park Campground: 37 full hook-up RV sites now in service, WiFi installed and operational, directional signage installed on I-5 and on local secondary roads.
- Marketed festival area at the Howard Buford Recreation Area and engaged the FaerieWorlds annual multi-day event.
- Implemented new Cost Accounting System (CAS) to replace current system and enhance tools available for operational management decisions.

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Changes, Challenges & Opportunities for FY 10-11

The Public Works Department relies primarily on outside revenue sources. Depending on program area, revenues come from the federal Secure Rural Schools program, building permit and land use permit fees, user fees for county parks, disposal fees for solid waste and various right-of-way fees in addition to state revenues from gas tax and registration fees. The continued economic recession is affecting most of those revenue sources. The decline in those revenues in addition to the loss of Secure Rural Schools funding will continue to challenge the Department through this budget cycle. The “Economic Stabilization Act of 2008” provided for four additional years of Secure Rural Schools funding at a reduced level. In Fiscal Year 10-11, which is the third year of that authorization period, we will receive approximately 73 percent of the original authorization. Next year is the last year of the current reauthorization and the amount will be determined by formula. The estimate for that formula approach is approximately 40 percent. In addition to the reduction in Secure Rural Schools funding, revenues are also down from other sources. Highway Fund Revenues, which include Motor Vehicle Fuels Tax, Motor Carrier Fees, DMV Registration Fees and Road Use Assessment Fees, experienced significant decreases in the past two years and first six months of FY 09-10, however these revenue streams have seen increases since January 2010 due to the 2009 legislation approval of House Bill 2001.

The continued loss of Secure Rural Schools poses a serious threat to both the Road Fund and General Fund. The current projection for the Road Fund indicates stable funding for FY 10-11 and FY 11-12 followed by deficits until the structural imbalance is corrected. In order to sustain the fund as long as possible, Public Works staff have applied for stimulus funding through The American Reinvestment and Recovery Act of 2009 for preservation work for county roads. In addition, the Department is continuing to hold positions vacant whenever possible, to look for process improvement opportunities, and reorganize work groups, whenever possible, to continue to provide services as effectively as possible. In addition to funding sources for the Road Fund, all other revenues in the Department have been experiencing substantial reductions. The department has done an excellent job of managing costs and resources in light of anticipated growth in expenses that are out of the department’s control relative to revenues in many of the Department’s programs. The department will continue to be fiscally responsible in managing the reduced revenue sources in order to maintain the highest level of services possible.

In addition to funding sources for the Road Fund, all other revenues in the Department have been experiencing substantial reductions. Further exacerbating the problem is the secular imbalance of the anticipated growth in expenses relative to revenues in many of the Department’s programs.

Engineering and Construction Services faces challenges of stretching existing staffing due to the additional ARRA projects along with the typical projects conducted each year. Opportunities include the possibility of another stimulus package being passed for additional transportation project funding, which would continue to increase workload and stretch existing ECS staffing.

Materials cost is a significant cost driver in the Road Maintenance Division budget. Maintenance processes utilize large amounts of motor fuel, lubricants, asphalt, cement and aggregate. Fluctuating prices of fuel and fuel by-products continues to have a heavy impact on cost numbers for this division. Increasing costs with no offsetting revenue increases the draw on the Road Fund Balance on an annual basis.

The Fleet Services Division will operate in a stable environment for FY 10-11. It is currently projected that 44 vehicles/pieces of equipment will meet replacement criteria and be replaced during the fiscal year. Replacement fund assets are sufficient to cover all scheduled acquisitions. Fleet facilities are modern and well maintained with the exception of the facility at the Central Receiving Station which is scheduled for upgrading. Efforts to track and reduce greenhouse gas emissions from fleet assets will continue.

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The Land Management Fund provides many services that cannot be funded with fees, such as public information, development assistance, long range planning projects, and compliance services. In addition, the fund does not have sufficient resources to fund strategic initiatives. Projects that could improve the efficiency and effectiveness of the Division – like placing parcel-related records on the internet, the updating of the County’s zoning, land use and development codes, updating permit tracking software and improving the customer intake/service area – are not able to be accomplished without outside funding sources.

Waste Management has seen decreasing revenues due to economic conditions in the solid waste tipping fees since FY 08-09. The budget for FY 10-11 includes another decrease of nearly 5%. A significant portion of these decreases are due to the significant drop in construction and manufacturing. At the same time, the division continues to develop more recycling programs to reach the mandated state goal of 54% recovery.

In Transportation Planning, project revenue streams come from increasingly diverse sources. Also, they generally fund projects but not operations, although planning is essential for getting transportation improvements on the ground. Economic stimulus funding comes with intensive reporting requirements. Climate change is increasingly an urgent issue, adding to the division work program, which is already understaffed. The issue is highly complex and there is lack of agreement about its scope or how to measure it. Dwindling state ORMAP (CAFFA) money means A&T is distributing a smaller portion to this division for GIS parcel mapping services. Work on parcel mapping will proceed but at a reduced level of output.

Volatility of the construction industry and federal funding will continue to be a challenge for Public Works. Stabilizing the dedicated funds in these areas is the Department’s top priority in order to continue to provide effective services to the public. Materials costs, especially motor fuels and lubricants, asphalt, cement and aggregate, are a big part of many Public Works program budgets. Most have increased significantly in the last two years. These increasing costs, coupled with increasing employee benefit costs and declining revenues, will continue to strain program budgets. Service cutbacks are becoming routine. The Department’s challenge is to constantly seek productivity and process improvements, control costs and improve effectiveness. The Department will be challenged to continue to provide the best customer service possible with the limited resources available. The Department’s focus will be to maintain and preserve the services and infrastructure we’ve worked hard to develop.

DEPARTMENT PERFORMANCE MEASURES						
Performance Measures	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Target	Comment	2009-10 Target
Number of planning applications (director decisions) processed	151	420	283	400	Below Target	400
Road Infrastructure – % of roads with pavement condition index (PCI) of 60 or higher	87%	86.1%	85%	87%	On Target	85%
Bridge Infrastructure – average sufficiency rating	84.14	84.57	84.09	85.00	On Target	85
# Tons of electronic material diverted	67	80	287	100	Electronics free started 01/01/09	350
# Tons of hazardous waste material diverted	136	133	264	150	Additional Rural Collections	250

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DEPARTMENT FINANCIAL SUMMARY						
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
RESOURCES:						
Taxes and Assesmnt	335,388	406,557	275,000	275,000	0	0.00%
Licenses and Permits	2,037,885	1,515,124	1,644,753	1,659,500	14,747	0.90%
Fines, Forf, & Penalt	61,073	125,179	106,200	120,400	14,200	13.37%
Property and Rentals	4,708,219	2,834,767	1,796,332	1,792,065	(4,267)	-0.24%
Federal Revenues	21,896,469	20,153,322	17,686,840	17,174,961	(511,879)	-2.89%
State Revenues	16,475,267	24,407,829	14,624,123	16,754,247	2,130,124	14.57%
Local Revenues	0	31,143	25,000	10,000	(15,000)	-60.00%
Fees and Charges	28,521,353	29,423,607	28,499,491	27,175,229	(1,324,262)	-4.65%
Administrative Chrgs	848,223	3,121,672	3,421,200	4,537,390	1,116,190	32.63%
Interest Earnings	3,491,085	2,260,113	1,536,660	932,104	(604,556)	-39.34%
Total Revenue	78,374,962	84,279,313	69,615,599	70,430,896	815,297	1.17%
Resource Carryover	80,505,976	81,035,503	88,693,317	79,241,778	(9,451,539)	-10.66%
Interfund Loans	8,750	283,000	8,159,955	0	(8,159,955)	-100.00%
Fund Transfers In	3,562,412	5,859,440	2,185,033	3,129,311	944,278	43.22%
TOTAL RESOURCES	162,452,098	171,457,255	168,653,904	152,801,985	(15,851,919)	-9.40%
EXPENDITURES:						
Personnel Services	28,109,339	28,493,041	31,145,112	32,926,031	1,780,919	5.72%
Materials and Svcs	25,789,497	29,400,383	35,797,078	34,530,225	(1,266,853)	-3.54%
Capital Expenses	21,311,575	15,862,647	21,119,977	17,490,629	(3,629,348)	-17.18%
Fiscal Transactions	5,316,358	8,308,553	6,831,419	5,424,378	(1,407,041)	-20.60%
Total Resrvs & Contng	0	0	72,994,608	61,653,595	(11,341,013)	-15.54%
TOTAL EXPENDITURES	80,526,767	82,064,623	167,888,194	152,024,858	(15,863,336)	-9.45%
Total FTE	363.16	340.81	349.81	347.81	(2.00)	-0.57%
EXPENDITURES BY FND						
General Fund	1,234,738	0	0	0	0	0.00%
Parks & Open Spaces Fd	2,069,482	3,052,630	3,092,951	2,832,222	(260,729)	-8.43%
Road Fund	43,078,486	47,863,465	83,853,442	73,280,899	(10,572,543)	-12.61%
Public Ld Crnrs Presrv Fd	912,199	565,664	1,077,946	1,234,604	156,658	14.53%
Special Revenue Fund	60,022	207,215	130,653	104,754	(25,899)	-19.82%
Solid Waste Disposal Fnd	20,164,993	17,611,259	46,452,702	40,605,412	(5,847,290)	-12.59%
Land Management Fund	5,139,166	4,816,248	6,411,717	6,689,075	277,358	4.33%
Motor & Equipt Pool Fd	7,867,682	7,948,141	26,868,783	27,277,892	409,109	1.52%
TOTAL FUNDS	80,526,768	82,064,622	167,888,194	152,024,858	(15,863,336)	-9.45%

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DIVISION FINANCIAL SUMMARY BY PROGRAM						
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Road Fund General Exp	1,612,536	2,888,154	5,183,889	3,015,356	(2,168,533)	-41.83%
Facilities Services	170,759	439,528	212,182	534,908	322,726	152.10%
Public Works Administrat	3,136,074	2,663,802	3,335,278	3,439,441	104,163	3.12%
Safety Program	127,104	164,677	178,677	189,115	10,438	5.84%
Engineering Administratn	344,506	433,537	562,802	677,705	114,903	20.42%
Right-of-Way Services	800,454	830,565	943,769	967,040	23,271	2.47%
Design Engineering	1,115,184	1,263,174	1,383,523	1,407,580	24,057	1.74%
Construction Services	2,090,881	2,426,187	4,863,147	3,131,292	(1,731,855)	-35.61%
Roads CIP	12,411,704	13,461,441	41,706,531	33,778,489	(7,928,042)	-19.01%
Transportation Planning	1,387,986	1,518,856	1,831,529	1,501,974	(329,555)	-17.99%
Sign Shop	1,636,279	1,569,445	1,641,757	1,949,915	308,158	18.77%
Electrical	261,875	237,729	275,016	312,566	37,550	13.65%
Traffic Engineering	303,876	410,434	481,584	527,935	46,351	9.62%
Digital Mapping/GIS	226,410	427,925	412,451	452,390	39,939	9.68%
Road & Bridge Maintenc	5,213,209	5,786,275	19,605,778	20,270,777	664,999	3.39%
Zone 1 – Metro	2,113,405	2,368,607	0	0	0	0.00%
Zone 2 - Cottage Grove	1,029,951	1,110,105	0	0	0	0.00%
Zone 3 - Dexter (formerly JC)	1,095,309	1,393,777	0	0	0	0.00%
Zone 4 – Veneta	1,311,006	1,319,071	0	0	0	0.00%
Zone 5 – Florence	1,278,977	1,541,976	0	0	0	0.00%
Special Projects, Fencing	1,286,457	1,026,912	0	0	0	0.00%
Vegetation	1,389,126	1,482,797	0	0	0	0.00%
Bridges	963,274	1,579,799	0	0	0	0.00%
Fleet Administrat & Supp	623,056	593,657	2,244,260	2,239,401	(4,859)	-0.22%
Equip Maintenc & Repair	1,486,711	1,793,848	1,846,836	1,921,067	74,231	4.02%
Fleet Procurements	2,755,970	3,032,619	3,997,331	4,000,119	2,788	0.07%
Fleet Replacement	3,001,945	2,528,018	18,780,356	19,117,305	336,949	1.79%
Land Management Svcs	2,044,228	1,039,924	2,186,387	2,546,772	360,385	16.48%
Plg, Zoning, & Lg Rg Plng	2,202,215	1,897,307	2,559,443	2,482,062	(77,380)	-3.02%
Building & Electrical	1,535,931	1,420,160	1,305,037	1,330,517	25,480	1.95%
Subsurface Sanitation	591,529	458,856	360,850	329,724	(31,126)	-8.63%
Surveyors	2,684,343	2,084,358	2,313,475	2,359,020	45,545	1.97%
Parks Operations	1,964,866	2,124,219	2,630,873	2,599,326	(31,547)	-1.20%
Parks Improvements	104,617	928,412	462,078	232,896	(229,182)	-49.60%
Parks & Rec SDC	60,022	207,215	130,653	104,754	(25,899)	-19.82%
Waste Management Svcs	5,819,914	8,721,555	12,051,258	11,432,993	(618,265)	-5.13%
Waste Disposal	7,357,759	7,322,182	10,530,108	10,090,886	(439,222)	-4.17%
Landfill Develop & Closr	6,885,928	1,386,535	23,268,038	18,413,205	(4,854,833)	-20.86%
Nuisance Abatement	101,392	110,961	147,006	156,930	9,924	6.75%
Environmental Services	0	70,026	456,292	511,398	55,106	12.08%
TOTAL EXPENDITURES	80,526,768	82,064,622	167,888,194	152,024,858	(15,863,336)	-9.45%

Public Works

DEPARTMENT REVENUE SUMMARY						
REVENUE ACCOUNTS	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Curr Bgt	FY 10-11 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
Car Rental Tax	314,129	253,574	250,000	250,000	0	0.00%
Road Assessments	21,259	152,983	25,000	25,000	0	0.00%
TAXES & ASSESSMENTS	335,388	406,557	275,000	275,000	0	0.00%
Structural	507,108	386,231	426,564	490,000	63,436	14.87%
Mechanical Permit	99,165	76,536	73,881	100,000	26,119	35.35%
Plumbing Permits	151,597	90,387	139,509	95,000	(44,509)	-31.90%
Electrical Permit	241,241	235,760	222,223	224,000	1,777	0.80%
Mobile Home Permits	25,223	20,586	25,172	20,000	(5,172)	-20.55%
Mobile Home Elect Permit	9,443	9,033	9,959	0	(9,959)	-100.00%
Zoning Permits	804,129	552,658	594,583	530,000	(64,583)	-10.86%
Public Works Permits	35,432	28,786	30,000	30,000	0	0.00%
COVP-Continu Op Prmit	56,059	51,027	35,000	35,000	0	0.00%
Facility Access Permits	79,157	43,257	50,000	60,000	10,000	20.00%
State Construct Surtax Coll	29,301	21,208	37,862	75,000	37,138	98.09%
Mobile Hm St Qtrly Srchrg	30	(346)	0	500	500	100.00%
LICENSES AND PERMITS	2,037,885	1,515,124	1,644,753	1,659,500	14,747	0.90%
Local Fines	61,072	125,179	106,000	120,000	14,000	13.21%
Court Fines	0	0	200	400	200	100.00%
FINES, FORF, & PENALTIES	61,072	125,179	106,200	120,400	14,200	13.37%
Sale Of Capital Assets	201,059	161,144	100,000	115,000	15,000	15.00%
Land Sales	2,822,534	1,107,278	250,000	0	(250,000)	-100.00%
Recycled Materials	211,778	202,430	180,000	180,000	0	0.00%
Scrap Metal Sales	570,463	405,875	198,000	296,000	98,000	49.49%
Royalties	20,964	22,645	25,000	25,000	0	0.00%
Map Sales	2,759	2,871	1,600	1,800	200	12.50%
Commemorativ Medal Sale	30,232	31,515	38,000	38,000	0	0.00%
Commemorative Art Sales	960	160	500	500	0	0.00%
Covered Bridge Memorabili	400	320	400	400	0	0.00%
Miscellaneous Sales	32,574	26,466	3,650	5,050	1,400	38.36%
Season Passes Parks	77,455	97,358	100,000	110,000	10,000	10.00%
Admissions	148,785	174,108	175,000	175,000	0	0.00%
Concessions	2,950	4,986	6,000	6,000	0	0.00%
Amusements	6,213	0	7,000	57,000	50,000	714.29%
Moorage	104,865	65,426	90,000	90,000	0	0.00%
Picnic Reservations	55,642	52,205	40,000	40,000	0	0.00%
Camp Lane Reservations	32,120	28,217	30,000	32,000	2,000	6.67%
Camping	277,014	311,925	405,000	420,000	15,000	3.70%
Misc. Camping Revenue	12,894	16,020	12,000	12,000	0	0.00%
Rent - Other Properties	96,557	123,821	134,182	188,315	54,133	40.34%
PROPERTY AND RENTALS	4,708,219	2,834,768	1,796,332	1,792,065	(4,267)	-0.24%

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DEPARTMENT REVENUE SUMMARY						
REVENUE ACCOUNTS	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Curr Bgt	FY 10-11 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
National Forest Timb Sales	21,774,522	19,617,497	16,554,320	15,731,271	(823,049)	-4.97%
Siuslaw National Forest	0	30,000	0	0	0	0.00%
Flood Control Leases	16,261	12,693	0	0	0	0.00%
BLM	14,883	209,302	0	265,000	265,000	100.00%
Misc - Federal Revenue	0	71,000	0	0	0	0.00%
Federal Title II Reimbursmnt	83,262	34,250	0	0	0	0.00%
Federal Title III Reimbursemts	7,540	178,580	1,132,520	1,178,690	46,170	4.08%
FEDERAL REVENUES	21,896,468	20,153,322	17,686,840	17,174,961	(511,879)	-2.89%
ARRA State Pass Through	0	22,159	0	195,000	195,000	100.00%
ODOT Funds Exchange	1,114,932	572,634	1,313,541	725,156	(588,385)	-44.79%
ODOT	333,721	9,948,184	25,000	105,000	80,000	320.00%
Miscellaneous State	0	0	12,000	12,000	0	0.00%
OWEB (Watershed)	0	40,400	0	0	0	0.00%
Campground Grant	31,016	343,984	0	0	0	0.00%
Misc - State Revenue	40,963	60,523	20,000	0	(20,000)	-100.00%
STATE GRANT REVENUES	1,520,633	10,987,884	1,370,541	1,037,156	(333,385)	-24.33%
Department of Revenue	173,492	106,628	90,000	43,000	(47,000)	-52.22%
Highway Funds/Gas Tax	13,561,893	12,163,050	12,127,547	14,553,056	2,425,509	20.00%
OTIA III Maint & Preservat	781,607	680,692	600,000	600,000	0	0.00%
Gasoline Tax Refund	91,112	83,247	77,000	80,000	3,000	3.90%
Recreational Vehicle Fee	346,531	385,471	359,035	441,035	82,000	22.84%
State Reimbursements	0	857	0	0	0	0.00%
OTHER STATE REVENUES	14,954,635	13,419,944	13,253,582	15,717,091	2,463,509	18.59%
ARRA City Pass Through	0	1,865	0	10,000	10,000	100.00%
Eugene	0	4,000	0	0	0	0.00%
LOCAL GRANTS	0	5,865	0	10,000	10,000	100.00%
Other Local	0	25,277	25,000	0	(25,000)	-100.00%
LOCAL REVENUES	0	25,277	25,000	0	(25,000)	-100.00%
Site Inspections	108,390	47,851	50,788	72,000	21,212	41.77%
Waste System Inspections	274,239	257,224	246,581	308,000	61,419	24.91%
Recording Fees	21,052	10,867	9,776	10,000	224	2.29%
Public Land Cornr Preserv	630,126	534,565	490,000	550,000	60,000	12.24%
Zoning Certification Fee	264,070	253,130	197,797	180,000	(17,797)	-9.00%
Technology Assessment	61,681	151,672	195,693	165,693	(30,000)	-15.33%
LMD Permit Admin Fee	451,337	386,428	400,000	370,000	(30,000)	-7.50%
Long-Rge Plg Surcharge	272,413	312,829	300,000	300,000	0	0.00%
Subdivision Fees	202,838	124,354	160,000	155,000	(5,000)	-3.13%
Rural Addressing Fees	14,605	17,120	21,456	8,000	(13,456)	-62.71%
Plan Check Fees	404,038	377,586	306,855	405,000	98,145	31.98%
Land Vacation Fees	5,650	5,808	8,200	10,000	1,800	21.95%
Land Survey Fees	54,690	43,162	36,000	40,000	4,000	11.11%

Public Works

DEPARTMENT REVENUE SUMMARY						
REVENUE ACCOUNTS	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Curr Bgt	FY 10-11 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
Partition Plat Check Fees	53,620	52,700	65,650	50,000	(15,650)	-23.84%
Engineering	264,968	440,378	167,000	87,500	(79,500)	-47.60%
Field Engineering	26,012	51,006	70,000	70,000	0	0.00%
Materials Testing	162,793	104,620	165,000	125,000	(40,000)	-24.24%
Surveying	158,275	125,827	95,000	10,000	(85,000)	-89.47%
Striping	179,656	71,309	60,000	70,000	10,000	16.67%
Signage & Graphics	35,159	21,077	16,000	16,000	0	0.00%
Electricians	12,190	15,632	8,000	8,000	0	0.00%
Road Maintenance	70,953	438,086	135,000	127,000	(8,000)	-5.93%
Construction Reimbursmnt	1,000,051	1,187,737	350,000	500,000	150,000	42.86%
Maintenance Reimbursmnt	108,198	13,441	551,086	0	(551,086)	-100.00%
Miscellaneous PW	12,691	24,342	326,400	10,000	(316,400)	-96.94%
Cnst Excise Tax Collect Fee	0	1,217	0	0	0	0.00%
Cnst Excide Tax Admin Fee	0	608	0	2,600	2,600	100.00%
System Development Chrg	49,692	28,518	30,000	25,000	(5,000)	-16.67%
Garbage Fees	8,299,543	7,898,760	7,911,000	7,711,000	(200,000)	-2.53%
Special Waste Fees	188,348	181,612	217,000	184,000	(33,000)	-15.21%
Industrial Waste Fees	278,571	190,571	188,000	226,000	38,000	20.21%
Other Solid Waste Fees	652,925	707,044	1,050,000	1,050,000	0	0.00%
Credit Card Fees	1,594	0	0	0	0	0.00%
Nuisance Abatement	(14,791)	(10,787)	0	0	0	0.00%
Community Cleanup	(9,237)	(10,943)	0	0	0	0.00%
System Benefit Fee	6,404,177	5,997,767	5,805,600	5,405,600	(400,000)	-6.89%
Discounts and Rebates	(284,499)	(275,843)	(300,000)	(330,000)	(30,000)	10.00%
Mileage Equipment	67,564	49,117	43,000	44,500	1,500	3.49%
Fleet Repairs	89,280	104,822	100,000	103,000	3,000	3.00%
Fuel Costs	44,609	54,951	50,000	50,000	0	0.00%
Misc. Fees/Reimbursement	107	0	0	0	0	0.00%
Bad Debt Contract Rev	0	(5,591)	0	0	0	0.00%
Miscellaneous Svc Charges	28,282	25,242	16,027	16,027	0	0.00%
Special Projects	2,039	0	25,000	0	(25,000)	-100.00%
Telephone Calls	687	641	0	250	250	100.00%
Private Donations	0	5	0	0	0	0.00%
McKenzie River Coop Maint	0	58,523	25,673	25,673	0	0.00%
Real Property Services	104,882	308,696	175,000	70,000	(105,000)	-60.00%
Refunds & Reimbursement	29,459	31,117	6,500	6,500	0	0.00%
Cash Over & Under	(3,928)	12,149	0	0	0	0.00%
Rural Addressing Reimbrsmt	24,790	0	0	0	0	0.00%
Setback Reimbursement	883	0	0	0	0	0.00%
Vehicle Rental	1,382,775	2,744,457	3,065,909	3,157,886	91,977	3.00%
Fleet Repairs	465,623	518,713	360,000	370,000	10,000	2.78%
Fuel Costs	96,181	84,372	115,000	115,000	0	0.00%
Fleet Hourly Equipment	5,602,328	5,400,853	4,975,000	5,125,000	150,000	3.02%
WMD Reimbursements	62,000	89,000	89,000	89,000	0	0.00%
Miscellaneous Internal Svcs	107,776	169,266	119,500	81,000	(38,500)	-32.22%
FEES AND CHARGES	28,521,353	29,423,607	28,499,491	27,175,229	(1,324,262)	-4.65%

Public Works

DEPARTMENT REVENUE SUMMARY						
REVENUE ACCOUNTS	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Curr Bgt	FY 10-11 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
Departmental Administration	685,669	3,000,263	3,321,200	4,437,390	1,116,190	33.61%
Admin Charges Clerical	162,554	121,409	100,000	100,000	0	0.00%
ADMINISTRATIVE CHRGS	848,223	3,121,672	3,421,200	4,537,390	1,116,190	32.63%
Investment Earnings	3,477,696	2,253,223	1,359,423	921,813	(437,610)	-32.19%
Interest On Assessments	4,699	2,726	10,000	6,000	(4,000)	-40.00%
Miscellaneous Interest	8,297	4,164	13,781	4,291	(9,490)	-68.86%
Int Recd Interfund Loan	393	0	153,456	0	(153,456)	-100.00%
INTEREST EARNINGS	3,491,085	2,260,113	1,536,660	932,104	(604,556)	-39.34%
Fund Balance	80,505,976	81,035,503	88,693,317	79,241,778	(9,451,539)	-10.66%
Interfund Loan Received	0	283,000	2,000,000	0	(2,000,000)	-100.00%
Prin Recd Interfund Loan	8,750	0	6,159,955	0	(6,159,955)	-100.00%
Transfer Fr General Fund	1,234,738	650,000	0	0	0	0.00%
Transfer Fr Sp Rev Funds	1,275,272	892,325	390,033	398,911	8,878	2.28%
Transfer From Ent Funds	51,685	51,205	1,120,000	1,120,000	0	0.00%
Transfer Fr Int Svc Fnds	0	507,510	0	0	0	0.00%
Intrafund Transfer	1,000,717	3,758,400	675,000	1,610,400	935,400	138.58%
FISCAL TRANSACTIONS	84,077,139	87,177,943	99,038,305	82,371,089	(16,667,216)	-16.83%
TOTAL RESOURCES	162,452,099	171,457,255	168,653,904	152,801,985	(15,851,919)	-9.40%

Public Works

DEPARTMENT EXPENSE SUMMARY						
EXPENDITURE ACCOUNTS	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Curr Bgt	FY 10-11 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
Permanent Operatg Salaries	15,400,309	15,258,183	16,598,171	17,430,513	832,342	5.01%
Extra Help	418,678	585,331	864,396	866,736	2,340	0.27%
Unclassified Temporary	34,579	3,588	0		0	0.00%
Overtime	387,020	303,865	441,408	369,492	(71,916)	-16.29%
Reduction Unfunded Vac Liab	278,007	350,793	276,201	300,974	24,773	8.97%
Compensatory Time	171,701	159,832	194,808	201,276	6,468	3.32%
Personal Time	0	245	0	0	0	0.00%
Risk Management Benefits	315,674	387,160	408,364	429,099	20,735	5.08%
Social Security Expense	1,043,094	1,049,043	1,125,160	1,186,732	61,572	5.47%
Medicare Insurance Expense	244,079	245,340	263,478	277,930	14,452	5.49%
Unemployment Insur (State)	153,013	156,702	175,616	177,180	1,564	0.89%
Workers Comp	58,181	56,530	54,421	57,424	3,003	5.52%
Disability Insurnc - Long Term	121,500	119,827	169,608	141,361	(28,247)	-16.65%
PERS - OPSRP Employr rate	1,854,326	1,844,024	1,631,961	2,017,492	385,531	23.62%
PERS Bond	1,107,699	894,876	1,277,811	1,189,646	(88,165)	-6.90%
PERS - 6% Pickup	942,214	936,515	1,031,376	1,073,701	42,325	4.10%
Health Insurance	4,014,870	4,434,412	4,722,894	5,192,322	469,428	9.94%
Dental Insurance	379,220	385,106	418,717	447,366	28,649	6.84%
Vision Insurance	74,913	98,274	106,486	117,096	10,610	9.96%
EE Assistance Pgm – IBH	21,061	20,211	19,800	19,680	(120)	-0.61%
Life Insurance	49,588	52,681	63,361	62,976	(385)	-0.61%
Flexible Spending	3,053	4,841	3,960	3,936	(24)	-0.61%
Disability Insurnc - Short Term	8,008	7,685	8,303	8,256	(47)	-0.57%
Defer. Comp Employr Contrib	235,008	351,837	399,529	417,449	17,920	4.49%
Retiree Medical	793,544	786,140	889,283	937,394	48,111	5.41%
PERSONNEL SERVICES	28,109,338	28,493,041	31,145,112	32,926,031	1,780,919	5.72%
Professional & Consulting	1,307,627	1,309,415	3,029,100	2,786,350	(242,750)	-8.01%
Rural Addressing & Setbacks	24,790	0	0	0	0	0.00%
Land Management Services	270,201	197,454	244,000	212,540	(31,460)	-12.89%
Data Processing Services	6,676	300	912	500	(412)	-45.18%
Public Safety Services	135,853	160,100	149,100	149,100	0	0.00%
Laundry Services	22	252	5,000	5,000	0	0.00%
Banking & Armored Car Svc	41,188	43,772	42,856	44,000	1,144	2.67%
Construction Services	0	0	0	0	0	0.00%
Engineering Services	0	0	0	20,000	20,000	100.00%
Road Work Services	214,187	508,301	335,000	425,000	90,000	26.87%
Litter Control	0	8,800	0	10,000	10,000	100.00%
Bridge Work Services	69,803	37,997	112,000	112,000	0	0.00%
Intergovernmental Agreemnts	294,257	210,846	441,453	399,153	(42,300)	-9.58%
Agency Payments	9,946	1,490	0	0	0	0.00%
State Payback	28,920	29,160	37,862	75,000	37,138	98.09%
Motor Fuel & Lubricants	1,717,270	1,677,298	2,444,341	2,444,341	0	0.00%
Automotive Equipment Parts	564,871	601,071	760,350	760,350	0	0.00%

Public Works

DEPARTMENT EXPENSE SUMMARY						
EXPENDITURE ACCOUNTS	FY 07-08	FY 08-09	FY 09-10	FY 10-11	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Tires	92,030	174,566	200,500	200,400	(100)	-0.05%
Machinery & Equipment Parts	29,473	40,402	62,000	61,475	(525)	-0.85%
Refuse & Garbage	120,148	130,741	126,600	121,600	(5,000)	-3.95%
Spec Hdlg/Haz Waste Disp	184,522	196,573	202,600	206,600	4,000	1.97%
Light, Power & Water	506,044	501,700	474,429	522,089	47,660	10.05%
Telephone Services	194,261	186,966	186,365	172,215	(14,150)	-7.59%
Purchased Insurance	388,013	423,242	390,110	403,568	13,458	3.45%
Damage Claims	43,120	27,598	70,000	70,000	0	0.00%
Vehicle Repair	129,174	165,670	120,000	120,000	0	0.00%
Maintenance of Equipment	431,339	499,167	319,350	327,550	8,200	2.57%
Maintenance of Structures	153,482	86,922	305,752	310,752	5,000	1.64%
Maintenance of Grounds	44,365	93,452	409,000	116,000	(293,000)	-71.64%
Maintenance Agreements	225,354	255,719	289,895	263,800	(26,095)	-9.00%
Operating Licenses & Permits	360,240	347,080	386,250	384,875	(1,375)	-0.36%
External Equipment Rental	64,514	117,538	69,137	87,137	18,000	26.04%
External Vehicle Rental	4,722	7,875	0	0	0	0.00%
Real Estate & Space Rentals	12,101	32,840	33,900	34,900	1,000	2.95%
Fleet Services Rentals	6,532,222	6,368,549	6,652,716	6,211,885	(440,831)	-6.63%
Copier Charges	44,190	36,428	36,479	34,064	(2,415)	-6.62%
Mail Room Charges	25,827	20,335	23,560	23,350	(210)	-0.89%
Direct/Information Services	2,414,144	2,418,393	2,607,778	2,368,208	(239,570)	-9.19%
County Overhead Charges	2,428,366	2,647,473	2,586,241	2,602,480	16,239	0.63%
Dept Support/Direct	472,995	306,879	477,265	453,504	(23,761)	-4.98%
PC Replacement Services	128,960	131,841	117,430	127,525	10,095	8.60%
Dept Support/Indirect	360,956	2,831,236	3,621,371	4,021,837	400,466	11.06%
Office Supplies & Expense	221,731	187,937	253,990	254,628	638	0.25%
Educational Materials	175	740	0	0	0	0.00%
Membrshp/Professional Licens	11,335	14,366	23,115	22,890	(225)	-0.97%
Printing & Binding	72,516	69,400	87,136	83,250	(3,886)	-4.46%
Advertising & Publicity	130,851	122,991	195,138	161,190	(33,948)	-17.40%
Microfilm Imaging Services	2,772	730	51,450	1,450	(50,000)	-97.18%
Photo/Video Supplies & Svcs	7,461	3,937	8,750	11,700	2,950	33.71%
Postage	7,335	34,048	33,800	36,200	2,400	7.10%
Radio/Comm. Suppl & Svcs	29,862	843,830	148,871	327,031	178,160	119.67%
DP Supplies and Access	61,274	89,384	1,338,300	630,750	(707,550)	-52.87%
DP Equipment	12,058	23,264	80,950	48,650	(32,300)	-39.90%
Small Tools & Equipment	144,122	196,120	163,350	181,850	18,500	11.33%
Institutional Supplies	722	628	500	500	0	0.00%
Special Supplies	186,204	81,086	341,057	179,607	(161,450)	-47.34%
Clothing & Personal Supplies	16,668	12,912	24,363	25,053	690	2.83%
Search & Rescue Supplies	0	14	0	0	0	0.00%
Safety Supplies	63,977	68,709	75,951	76,426	475	0.63%
Janitorial Supplies	50,987	64,770	57,760	66,810	9,050	15.67%
Traffic Supplies	673,426	529,417	552,690	667,690	115,000	20.81%
Road Work Supplies	3,539,770	3,685,292	4,255,659	4,320,659	65,000	1.53%
Agricultural Supplies	28,279	40,348	144,352	138,737	(5,615)	-3.89%

Public Works

DEPARTMENT EXPENSE SUMMARY						
EXPENDITURE ACCOUNTS	FY 07-08	FY 08-09	FY 09-10	FY 10-11	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Building Materials Supplies	58,032	57,621	54,800	66,300	11,500	20.99%
Electrical Supplies	30,575	27,879	64,200	64,200	0	0.00%
Bridge Work Supplies	64,650	159,131	135,000	135,000	0	0.00%
Engineering Supplies	13,407	18,137	23,000	20,500	(2,500)	-10.87%
Medical Supplies	0	0	200	200	0	0.00%
Business Expense & Travel	18,179	25,099	29,981	37,400	7,419	24.75%
Committee Stipends & Exps	6,686	9,527	7,350	5,750	(1,600)	-21.77%
Awards & Recognition	12,833	12,474	14,550	9,700	(4,850)	-33.33%
Outside Education & Travel	93,141	114,880	145,857	143,156	(2,701)	-1.85%
County Training Classes	12,962	9,473	21,106	17,450	(3,656)	-17.32%
Training Services & Materials	104,459	18,834	54,350	52,450	(1,900)	-3.50%
Tuition Reimbursement	0	394	1,600	1,400	(200)	-12.50%
Miscellaneous Payments	16,164	17,369	11,200	14,500	3,300	29.46%
Room Tax	20,713	24,199	26,000	38,000	12,000	46.15%
MATERIALS & SERVICES	25,789,498	29,400,383	35,797,078	34,530,225	(1,266,853)	-3.54%
Heavy Equipment	1,634,782	891,225	1,570,000	1,570,000	0	0.00%
Equipment Attachments	259,152	194,033	321,800	269,500	(52,300)	-16.25%
Vehicles	358,853	607,218	395,000	583,000	188,000	47.59%
Reproducing & Duplicating	11,882	0	0	0	0	0.00%
Communications Equipment	0	0	1,277,077	0	(1,277,077)	-100.00%
Data Processing Equipment	11,317	9,895	0	0	0	0.00%
Machinery & Equipment	15,094	75,782	85,000	125,000	40,000	47.06%
Scientific & Laboratory	61,043	9,431	0	0	0	0.00%
CAPITAL OUTLAY	2,352,122	1,787,583	3,648,877	2,547,500	(1,101,377)	-30.18%
Professional Services	0	92,802	31,500	0	(31,500)	-100.00%
Architectural Services	22,607	18,974	2,078,000	700,000	(1,378,000)	-66.31%
Engineering Services	308,087	84,317	173,600	328,347	154,747	89.14%
Land Acquisition	0	0	20,000	20,000	0	0.00%
Testing & Inspection	1,601	0	0	0	0	0.00%
Improvements	0	0	30,000	90,000	60,000	200.00%
Maintenance Shops	403,552	267,242	807,000	3,475,000	2,668,000	330.61%
Safety Improvements	0	0	100,000	100,000	0	0.00%
Miscellaneous	0	0	900,000	800,000	(100,000)	-11.11%
Other Prof Svcs-Infrastructure	13,603	0	236,000	16,000	(220,000)	-93.22%
Bridge Engineering Svcs	154,327	53,433	150,000	150,000	0	0.00%
Bridge Contracts	2,506,950	526,966	0	0	0	0.00%
Permits & System Developmt	0	0	50,000	300,000	250,000	500.00%
Paving	2,049,031	1,846,269	5,139,000	4,500,000	(639,000)	-12.43%
Bridges & Structures	19,480	74,533	1,060,000	2,195,750	1,135,750	107.15%
Rights of Way	267,783	61,829	40,000	50,000	10,000	25.00%
Infrastructure Safety Improve.	0	0	330,000	205,000	(125,000)	-37.88%
General Construction	11,111,416	6,195,873	4,971,000	983,032	(3,987,968)	-80.22%
County/City Road Partnership	0	4,750,000	0	0	0	0.00%
Spec Proj, Pmts To Agency	0	0	1,030,000	1,030,000	0	0.00%

Public Works

DEPARTMENT EXPENSE SUMMARY						
EXPENDITURE ACCOUNTS	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Curr Bgt	FY 10-11 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
Assisted Housing Proj Roads	696,410	102,826	325,000	0	(325,000)	-100.00%
CAP Project Partnership	1,404,606	0	0	0	0	0.00%
CAPITAL PROJECTS	18,959,453	14,075,063	17,471,100	14,943,129	(2,527,971)	-14.47%
Int Pd Interfund Loan	393	0	8,490	0	(8,490)	-100.00%
FISCAL TRANSACTIONS	393	0	8,490	0	(8,490)	-100.00%
Transfer To Special Rev. Fds	2,039,856	2,317,883	1,991,580	1,938,978	(52,602)	-2.64%
Transfer To Debt Service Fds	31,904	0	0	0	0	0.00%
Transfer To Enterprise Funds	1,234,738	224,000	1,050,000	1,050,000	0	0.00%
Transfer To Internal Svc Fds	0	398,967	823,349	825,000	1,651	0.20%
Intrafund Transfer	1,000,717	4,207,748	675,000	1,610,400	935,400	138.58%
Interfund Loan Granted	1,000,000	1,159,955	2,000,000	0	(2,000,000)	-100.00%
Prin Pd Interfund Loan	8,750	0	283,000	0	(283,000)	-100.00%
FUND TRANSFERS	4,315,965	7,148,598	4,822,929	5,424,378	601,449	12.47%
Operational Contingency	0	0	8,829,106	6,913,439	(1,915,667)	-21.70%
Operational Reserves	0	0	15,711,577	15,689,800	(21,777)	-0.14%
Unapprop. Ending Fund Balnc	0	0	12,252,962	12,193,187	(59,775)	-0.49%
Reserves - Closure/Post Closr	0	0	15,445,108	13,753,525	(1,691,583)	-10.95%
Reserves - Future Projects	0	0	18,505,855	10,853,644	(7,652,211)	-41.35%
Reserve-Compensated HRS/BEN	0	0	2,250,000	2,250,000	0	0.00%
TOTAL RESERVES	0	0	72,994,608	61,653,595	(11,341,013)	-15.54%
TOTAL EXPENDITURES	80,526,768	82,064,622	167,888,194	152,024,858	(15,863,336)	-9.45%

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